

12 WORKING FROM HOME **LEADERSHIP TIPS**

- Ensure remote workers have all necessary resources to be productive.
- **N**2 Communicate, communicate, communicate
 - Remote workers need more than one channel to reach leadership.
 - Leadership needs to make themselves available. (Even if a question can't be answered right away, the worker should know the communication was received.)
 - Tone is difficult to decipher in emails and texts — don't assume tone. Make a voice/ video call if there is concern.
- $\mathbf{03}$ Empathy is needed. Leadership should understand the capabilities and disposition of their workers. Some workers may not be comfortable working remotely.
- If work from home is necessary because of a NA health crisis, remember that fear is real and each worker may react differently.
- 05 Leaders provide structure. Without cues from the work environment, performers can have difficulties with priorities. Create milemarkers, gates, and hard stops.
- Remain available. This is worth repeating. NA Working separately doesn't mean working alone.

- Presume good will, and let your team know **N7** that that is expected of them too. All of us are challenged by a new working "normal." Be generous and share grace.
- Be the model for desired behaviors and attitude. N8 Now is probably not the time to show dominance of keyboard sarcasm.
- The current situation in not within leadership's N9 control, but how the day is approached is within control. Guide the team to approach the day the same way.
- 10 Show the team how their work and completed task mattered. Not being present means they won't see that quick smile when they hand in a report or hear that guick comment after a phone call is ended. Share your appreciation.
- Respect. Respect is a desired goal. Respect for 11 the team. Respect for their work. Respect for the customers. Respect for everyone's best efforts.
- Strive for perfect, but appreciate that the best 12 effort is being made. Working from home can create a different type of stress. The very best, respectfully executed effort should be appreciated.