



## PMPA Welcomes Michael Reader as its New President

On Oct. 4, 2018, Michael Reader of Precision Plus in Elkhorn, Wisconsin, was formally elected as PMPA's next president. The election was held at the organization's board of directors meeting at PMPA's 85th Annual Meeting at the Ritz-Carlton Grande Lakes hotel in Orlando, Florida.

While Mr. Reader took a great interest in metals, drafting and automotive classes in high school, his path toward becoming a leader in the precision machining industry was far from linear. Per the recommendation of his guidance counselors, Mr. Reader attended the University of Wisconsin-Madison where he received a bachelor's degree in economics. After graduating college in 1986, he moved to Chicago and worked in operations for the Chicago Mercantile Exchange. He eventually took a job in London as a global operations manager at the commodity futures clearing division of Bank of America. Mr. Reader enjoyed the long hours that came with overseeing the U.S., European and Asian markets for the company, but in 1995, he received the news that his mother was ill and he decided it was best to relocate his family to Wisconsin to help his father manage his latest venture: a machine shop.

After spending much of his career working in the resort industry, Mr. Reader's father purchased a machine shop in 1988 that would become Precision Plus Inc. Despite not having a background in precision machining, Mr. Reader learned quickly. After only seeing the shop once, prior to working with his father in 1995, he eventually became president of the manufacturer of precision machined metal components using Swiss-type screw machines for the industrial, pneumatic, hydraulic, electrical and many other industries.

"I learned that a lot of the things they do in this business were the things I enjoyed doing as a kid and in high school, but the guidance counselors just couldn't connect the dots," Mr. Reader says. "I don't think our industry has cultivated a positive image to attract the best and brightest talent available. I discovered that we need to do a better job as an industry at marketing ourselves."

Although he had long been aware of the misconceptions of the manufacturing industry, Mr. Reader was particularly inspired to take action after seeing a 2012 episode of 60 Minutes that discussed the skills gap and the lack of training programs manufacturers provide to their employees. Mr. Reader realized he needed to take matters into his own



Precision Plus, September 1988, the family gets their first look at Dad's second career.

hands and partner with the education community by hiring an educator to build a curriculum to train and grow his employees at Precision Plus.

"This not only worked out for our incumbent and internal workers, but also for our efforts in reaching out to the high schools, technical colleges and four-year universities in our area," Mr. Reader says. "We wanted to raise awareness of these manufacturing careers and the good things that come with them."

Mr. Reader has been an active PMPA member since 1995 and has long partnered with the organization to carry out his goals of changing the nation's perception of manufacturing and promoting the importance of technical training. One of his biggest endeavors was collaborating with PMPA to create a promotional video titled, "Change Your Game," which showcased the exciting careers that exist today in manufacturing and dispelled many of the myths that still exist, regarding cleanliness, safety and other outdated stereotypes. The video is still shown to shops and schools all across the country. In 2015, Mr. Reader partnered with the local Technical College, Gateway, and its president, Dr. Bryan Albrecht, to establish the Reader Precision Machining and Manufacturing Center in Elkhorn, Wisconsin. Not only was this done with his own money, but he was able to enlist the support of other industry partners such as Robert E. Morris (Tsugami), Hannah Fishman of PartMaker and Zeiss Metrology Systems. Through this partnership,

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and together with the local high school (Elkhorn), they are making a difference in the community and for the students. The foundation and manufacturing center allow students to learn on state-of-the art equipment from highly trained faculty with industry mentors from Precision Plus. Students are also given the opportunity to earn college credit and workplace skills through paid internships and youth apprenticeship opportunities.

"If we want to have success in attracting the next generation, we have to provide a work climate that is very attractive," Mr. Reader says. "We need to win over the hearts and minds of these people, particularly the students, because most educators have a distorted perception of what manufacturing is today. We've worked so hard to change that perception, because there are very rewarding careers in manufacturing."

For PMPA, Mr. Reader has served on the board of directors for the PMPA Education Foundation, as well as a number of committees including the organization's political action committee: while serving, he educated several prominent congressmen, including former Speaker of the House Paul Ryan, on how the recent tax reform had positively impacted Precision Plus and other shops in the U.S. He's also been a strong advocate for inclusion and diversity within the industry and has served on PMPA's NextGen and Women of PMPA boards.

"As president, I only hope to keep improving the PMPA and continuing on the path of providing leading information, technology, advocacy and resources for our members," Mr. Reader says. "I'm honored to have the privilege to lead this organization, and I am grateful to have a great group of people behind me."

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## **Effective Associating Advocacy to Advance our Members**

an active role in assuring that modernized and updated standards offer effective employee protection while not causing an undue burden on setup adjustment and return to operation.

Joint employer rules, power presses update, bonus depreciation, 199A pass-through deduction, nonqualified deferred compensation, duty drawback process and **Section 232 Exclusions** are items that we are watching. We expect to issue comments or take other actions involving rulemaking for the "Injury and Illness Preamble Final Rule, Conflict Mineral Rule" (it's in District court), and we will remain involved in all of the activity on TCE and TCE vapor degreasing.

PMPA's mission is to provide advocacy to advance our members. Who is advocating in all of these areas on behalf of you and your shop?

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To grow and profit today, you have to work smarter. You have to relentlessly eliminate waste. PMPA is the way to expand your knowledge and increase your capabilities in order to grow your business. Through daily interaction with PMPA staff members, you have access to our expertise on important issues. You're also able to tap the collective knowledge of your peers: those who have "been there" and "done that."

Through the meetings, resources and online connections, reports and more, we give you the tools to grow. We look at emerging markets and let you know what's hot and what's not. PMPA programs help you understand your markets so you can make sense of the issues. And we provide relevant information to help you make informed decisions.